



Health, Safety, Security and Environmental Policy

CATS Management Limited is committed to the responsible operation and management of the Central Area Transmission System (“CATS”); comprising the CATS gas pipeline, CATS terminal and CATS riser platform. We believe no-one should suffer harm at work, or as a direct result of our activities. We will not compromise our health, safety, security or environmental standards to meet other business objectives.

Operating responsibly means that we will focus on both the control of major accident hazards and personal health and safety, whilst mitigating the impact of our operations on the environment.

We will:

- Demonstrate strong leadership and visible commitment to health, safety, the environment and security
- Comply with applicable legislation and industry standards
- Maintain high-quality safety and environmental management systems and processes
- Proactively assess and manage safety, environmental and security risks
- Maintain safe and healthy workplaces
- Manage and mitigate our impact on the environment
- Value training and a highly competent workforce
- Communicate openly and honestly
- Require our contractors and suppliers comply with our policies and procedures
- Maintain the integrity of our assets
- Assess and manage change
- Plan and be prepared for potential emergencies
- Investigate and learn from incidents
- Measure performance and strive for continual improvement

Should operational results and safety come into conflict, we will always choose safety over operational results. This includes the responsibility to stop a job whenever activities may conflict with this policy. We expect employees, operating partners and joint venture owners to support this policy.

Andy Hessel

Managing Director, CATS Management Limited